

Message Text

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DRAFTED BY DOT/FHWA;W.B.MCKENDRICK,JR.:MLP

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TO AMEMBASSY TEHRAN

UNCLAS STATE 261207

E.O. 11652:N/A

TAGS: USIRJC, IR

SUBJECT: FHWA COOPERATIVE PROGRAM--OPERATIONAL SCHEME,
GOALS, AND OBJECTIVES

FOR LANGE SCHERMERHORN

PLEASE PASS TO H. SOFOKIDIS, ACTING DIVISION ADMINISTRATOR,
FHWA

1. FOLLOWING REPRESENTS DANIEL HAMMOND'S IDEAS WITH REOARD
TO THE FHWA OPERATIONAL SCHEME, AS GOALS AND OBJECTIVES ARE
DISCUSSED AND ESTABLISHED WITH THE IRANIAN MINISTRY OF ROADS
AND TRANSPORT:

A. ESTABLISH ARRIVING FHWA PERSONNEL IN TEMPORARY LIVD6
QUARTERS--ENROLL CHILDREN IN AVAILABLE SCHOOL FACILITS--
PROCESS PERSONNEL THROUGH EMBASSY PROCEDURES.

B. INTRODUCE FHWA PERSONNEL TO THEIR VRT SPECIALITY
COUNTERPARTS--CONSULT WITH VRT PERSONNEL AS TO THEIR
CAPABILITIES AND ANALYSIS OF THE PROGRAM (COOPERATE WITH
SPECIALITY CONSULTANTS TO ASCERTAIN DEGREE OF PROGRESS
MADE AND THEIR THOUGHTS ON PROGRAM OBJECTIVES.)

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C. ASSIST VRT ON OVER-ALL DEVELOPMENT AND OPERATION UNDER CONTRACTS FOR MANAGEMENT, DESIGN AND CONSTRUCTION--ASSIST VRT IN THE DEVELOPMENT OF UNIFORM STANDARDS--WORK WITH VRT IN REVIEWING CONSULTANTS' CONTROL PROCEDURES, LOCATION AND DESIGN PROPOSALS--ASSIST VRT IN ARBITRATION OF DISPUTES.

--ASSIST VRT IN ESTABLISHING MAINTENANCE MANAGEMENT PROCEDURES AND METHODS--ADVISE VRT ON TYPES OF EQUIPMENT AND TRAINING NEEDED TO INCREASE LABORATORY CAPABILITY.I.E. ASSIST VRT AND SPECIALITY CONSULTANTS IN THE DEVELOPMENT AND IMPLEMENTATION OF TRAINING PROGRAMS FOR CIVIL ENGINEERS; SURVEY AND LAB TECHNICIANS; CONSTRUCTION INSPECTORS; EQUIPMENT OPERATORS; PARTS SUPPLY AND WAREHOUSE PERSONNEL; MECHANICS; ADMINISTRATIVE PERSONNEL.

--ASSIST VRT IN ESTABLISHING UNIFORM DESIGN CRITERIA, CONSTRUCTION MANUALS, CONSTRUCTION SPECIFICATIONS AND MATERIALS TESTING STANDARDS AND PROCEDURES.

--ASSIST VRT IN DEVELOPING A MASTER PLANNING SYSTEM--DEVELOP A COMPUTERIZED DATA SYSTEM FOR INPUT TO LONG AND SHORT RANGE PROGRAMMING.

--ASSIST VRT IN DEVELOPING A PRIORITY SCHEME FOR A WIDE RANGE SAFETY PROGRAM WITH EMPHASIS ON THE DRIVER, THE ROADWAY AND THE VEHICLE.

D. THE IMPLEMENTATION OF SUCH A PROGRAM COULD HAVE A TRAUMATIC EFFECT UPON THE OPERATING HIGHWAY PROGRAM IN IRAN, IF APPROACHED FROM THE VIEWPOINT OF STARTING FROM "SCRATCH." RECOGNITION OF THIS FACT AND THE DESIRE TO PRODUCE A SATISFACTORILY FUNCTIONING HIGHWAY NETWORK IN AS RAPID A FASHION AS POSSIBLE HAS INFLUENCED OUR APPROACH AND NECESSITATED THE ESTABLISHMENT OF A PRIORITY SYSTEM APPROACH, ENCOMPASSING THE DEVELOPMENT OF A PROGRAM FOR IMMEDIATE USAGE BY THE OPERATING PERSONNEL AS SOON AS AVAILABLE. TRAINING OF ALL TYPES OF VRT PERSONNEL TO IMPLEMENT THESE PROGRAM GOALS IS OF UTMOST IMPORTANCE AND SHOULD BE ACCOMPLISHED SIMULTANEOUSLY WITH THE IMPLEMENTA-
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TION OF NEW PROGRAMS. KISSINGER

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